TORBAY COUNCIL

Clerk: Governance Support Governance Support

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Date: Monday, 07 October 2024 Torquay

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Dear Member

ADULT SOCIAL CARE AND HEALTH OVERVIEW AND SCRUTINY SUB-BOARD - THURSDAY, 10 OCTOBER 2024

I am now able to enclose, for consideration at the Thursday, 10 October 2024 meeting of the Adult Social Care and Health Overview and Scrutiny Sub-Board, the following reports that were unavailable when the agenda was printed.

Agenda No Item Page

6. New diagnostic unit in Market Street - 2024 (Pages 132 - 141)

Yours sincerely

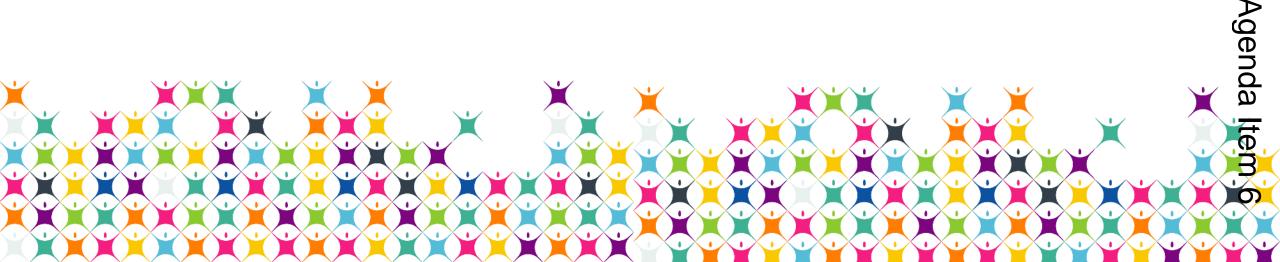
Governance Support Clerk





Programme Update

10 October 2024





Together for Torbay



- Our purpose is to support the people of Torbay and South Devon to live well
- Our vision is better health and care for all
- Our building a brighter future programme focuses on our estate, our digital and technology opportunities, our people and our care these are the areas where we can have the most impact
 - Clear synergies with your mission to support, enable and empower residents, communities and partnerships for the people, for the place
 - Thriving people reducing inequalities, improving health and wellbeing
 - Thriving economy employment, community wealth building, digital technology
 - Tackling climate change net carbon zero
 - Council fit for the future culture of partnerships with our communities





Our opportunity



- We are one of 46 hospitals in the New Hospital
 Programme, which gives us an opportunity to make a
 real difference in how we deliver services with, to and for
 our people
- We want to ensure better outcomes for our population and better working environments for staff, with our new health and care model helping to shape service delivery
 - We are making significant progress with our Electronic Patient Record programme, which will transform our care pathways and provide a strong digital infrastructure for the future
- We are building on great foundations of integrated care nine years of pioneering collaboration between our organisations with a new MoU just signed, to ensure adult residents receive seamless social care





Context

- Lord Darzi's independent investigation into the NHS
- NHS 10 year plan
- The new government's priorities for the NHS:
 - From hospital to community
 - From analogue to digital
 - From sickness to prevention (wellness)

From the Secretary of State for Health and Social Care's speech to the Labour Party Conference:

- The NHS transformed into a Neighbourhood Health Service
- A digital health service powered by cutting-edge technology
- A preventative health service that helps us stay healthy and out of hospital
- A new National Care Service, ensuring people can live dignified and fulfilling lives







New Hospital Programme update



- Originally £20 billion investment with 40 new hospitals pledged by 2030, including Torbay Hospital
- Reinforced autoclaved aerated concrete hospitals (RAAC) became part of scheme last year
- New Hospitals Programme review underway and we are in scope for this hospitals with full business cases already approved and the RAAC hospitals are
 out of scope
- An update is expected as part of Chancellor's speech on 30 October 2024
- The SoS has indicated all hospitals will be built, but more realistic timelines will be determined through the review



Our new hospital scheme and progress



We have updated our hospital masterplan to reflect the templates of Hospital 2.0

Site enabling

- Create and prepare build zones and to deliver critical infrastructure such as power and parking reorganisation
 - The first of four site enabling business cases has been submitted

The first of four si

- Replacement of all our inpatient beds
- Planned Care Centre (separation of planned and unplanned care)
- New Emergency Department
- Demolition of life expired assets after the hospital build is completed
- We are making progress on developing our third Strategic Outline Case



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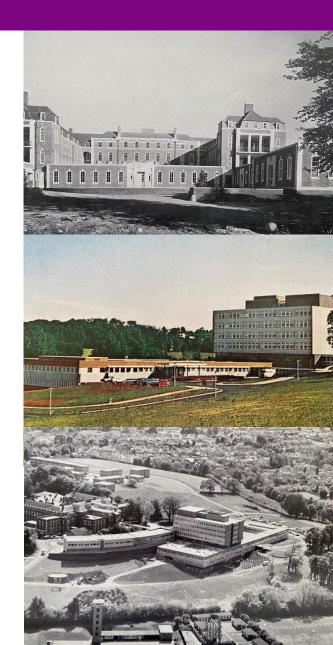
Why we need a new hospital



- Third oldest hospital in the country over 80% of our core estate either in bad or poor condition, with a lot of backlog maintenance
- Our sub-standard buildings are causing problems for patient care, with multiple incidents reported, including sewage and water leaks and ventilation issues

Impact on patients - loss of confidence, delays, health and safety issues (e.g. hospital acquired infections)

- Impact on staff negative effect on morale, recruitment and retention
- Staff work hard to reduce the most immediate risks, but risk reduction measures are temporary, expensive and time limited
- With the right facilities we can create a productive working environment for our staff and improve the experience and outcomes for our patients





Community Diagnostic Centre Update



- New CDC, established in partnership with InHealth, opened on 02 September 2024 in Market Street, Torquay
- Currently offers echocardiography, lung function tests, ECGs, phlebotomy and ultrasound Page 439
 - CT, MRI and X-ray will open at the end of October 2024
- Aims to speed up treatment, reduce waiting lists and provide care closer to home
- Performance remains on trajectory against the CDC profile agreed with NHS England









Thank you for listening

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